



Strategic Partners Forum Meeting

Agenda

8:00am – 10:30am, Tuesday 10 April 2018

Classic Flyers, Armoury Room, Tauranga

1. Apologies	Chair
2. Previous minutes dated 20 February 2018 and matters arising (Paper A)	Chair
3. SLG March transport decisions Resolution passed by SLG 21 March (Paper B) Transport collaboration fact sheet (Paper C)	Chair
4. Tauranga Urban Strategy - TCC LTP submission - draft circulated to SPF members. Deadline for comments April 13 (Paper D)	Chair
5. SmartGrowth Bi-monthly Partnership Report http://www.smartgrowthbop.org.nz/media/2010/smartgrowth-partnership-office-bi-monthly-report-march-2018-part-c.pdf Highlights Report http://www.smartgrowthbop.org.nz/media/2015/slg-report-covering-report-smartgrowth-partnership-bi-monthly-report-paper-j-all-attachments.pdf	Bernie



5. Forum Chairs Round Table	Chair
6. Any Other Matters	Chair
7. Key messages for SmartGrowth Leadership Group	Chair

Strategic Partners Forum – Terms of Reference

The following paper is a summary of the terms of reference to be utilised for the on-going governance and implementation role of strategic partners post the adoption of the SmartGrowth Strategy.

These terms of reference were developed in collaboration with the strategic partners.

Terms of Reference

That the Strategic Partners Forum continues to provide community governance to the SmartGrowth strategy with the two broad responsibilities being;

Strategic partners acting as a community audit

- The strategic partners have been an integral part of the process within the development of the SmartGrowth strategies and actions and as such have a strong basis of understanding of the issues related to growth management within the western Bay of Plenty sub region.
- They play an important role in acting as a “consumer audit” providing a monitoring function to ensure the strategy and actions are met, not just by local authorities but also by Central Government and community agencies that have lead roles within the strategy.

Strategic partners to act as a knowledge pool for SmartGrowth Leadership Group Structure

- As sector agencies the strategic partners are to play a strong role in acting as a steering agent and a knowledge pool to the SmartGrowth Leadership Group (SLG) and to assist guiding decisions relating to implementation.
- Many of the strategic partners are regional associations of national agencies representing specific sectors. This network of knowledge should be utilised to ensure that the best decisions are made with respect to the implementation of SmartGrowth.



- The basis of this role is that the strategic partners are able to provide support to the SmartGrowth Governance structure in a collaborative fashion rather than in a strict audit and monitoring role.
- Many strategic partners have specific roles as either lead or support agencies within the actions of SmartGrowth. This will further enhance the ability to provide sound community governance advice to the SLG and identify potential solutions to issues.

Strategic partner representation guidelines

The Strategic Partners Forum generally consists of organisations based on the following:

- agencies with a national or regional affiliation
- mandate to speak on behalf of sectors effected by the SmartGrowth Strategy
- cover the sub region, which is the scope of the strategy
- represent the 4 well-beings defined in the Local Government Act 2002 being social, economic, cultural and environmental well-being
- have a structure in place that allows outwards and in wards communication in respect of membership

Current Members

- Federated Farmers
- Katikati Fruitgrowers
- Te Puke Fruitgrowers
- Bay of Plenty Tertiary Partnership
- Te Puke Fast Forward
- Te Puke EDG
- Priority One
- Housing NZ Corporation
- Chamber of Commerce
- Creative Tauranga
- Forest and Bird Society
- Creative Tauranga



- SmartGrowth Independent Chair
- Mainstreet Tauranga
- National Council of Women Tauranga
- Sport Bay of Plenty
- Bay Trust
- Katch Katikati
- Kiwifruit Growers Inc
- Envirohub Bay of Plenty
- Bay of Plenty Branch NZ Property Council
- Population Ageing Technical Advisory Group
- Combined Tangata Whenua Forum
- Social Sector Forum
- Housing Affordability Forum
- Property Developers Forum
- Environment and Sustainability Forum

It should be noted that some central government sectors such as health or education sectors will also dealt with individually as they are acting as lead agencies in major actions throughout the strategy. With the agreement of the SLG additional strategic partner members can be added.

Frequency of meetings

The strategic partners meet bi-monthly. They meet prior to the SLG meeting. This would also allow for members of the Strategic Partners to be co-opted to the SLG if required to provide insight into specific issues related directly to the strategic partner's area of expertise.

The Strategic Partners Forum is serviced by the SmartGrowth office for items such as venues, agendas and report materials.

The chair of the SLG also chairs the Strategic Partners Forum.



Strategic Partners Forum - Membership

Name	Representing	Name	Representing
Bill Wasley	Chair	Paul Hickson	Te Puke Fast Forward
Alastair Rhodes	Bay Trust	Phil Shoemack	Toi Te Ora Public Health
Alastair Talbot	NZTA	Puhirake Ihaka	Combined Tangata Whenua Forum
Anne Pankhurst	PATAG Chair	Rebecca Culliford	Toi Te Ora Public Health
Annie Hill	Priority One	Sarah Davey	BOPDHB
Barry Roberts	Federated Farmers	Shad Rolleston	Tu Pakari Advisor
Buddy Mikaere	Co-Chair Combined Tangata Whenua Forum	Stan Gregec	Tauranga Chamber of Commerce
Carol Gordon	Social Sector Forum, Innovation Trust & SUPA NZ	Teresa Pou	Housing New Zealand
Christine Ralph	Housing Affordability Forum Chair	Terri Eggleton	Bay Trust
Dr Patricia Hanlen	National Council of Women Tauranga		
Eddie Orsulich	Forest and Bird Society	SmartGrowth	
Jacqui Knight	Katch Katikati	Bernie Walsh	SmartGrowth Manager
Jeff Fletcher	Property Developers Forum Chair	Megan Rumble	SmartGrowth Coordinator
Jo Wills	Environment & Sustainability Forum Chair		
John Garwood	Katikati and Te Puke Fruitgrower Associations	Partner Staff	
Kathy Webb	SocialLink	Philip King	Tauranga City Council
Katy McGinity	Kiwifruit Growers	Emily Watton	Western Bay of Plenty District Council
Meg Davis	Creative Tauranga		
Mark Boyle	Te Puke EDG		
Mary Dillon	Envirohub		

SmartGrowth Strategic Partners Forum Meeting
Tuesday, 20 February 2018, 8:00am – 10:30am
Classic Flyers, The Armoury Room

Forum Members Present	Bill Wasley (Chair), Annie Hill (Priority One), John Garwood (Fruitgrowers Association), Dr. Patricia Hanlen (National Council for Women), Paul Hickson (Te Puke Fast Forward), Mark Boyle (Te Puke EDG), Mary Dillon (Envirohub), Buddy Mikaere (CTWF), Meg Davis (Creative Bay of Plenty)	
SmartGrowth	Bernie Walsh (SG Manager), Megan Rumble (SmartGrowth Coordinator)	
Other		
Partner Staff	Michael Tucker (TCC), Ana Hancock (TCC), Philip King (TCC) Apologies: Emily Watton (WBOPDC)	
Apologies from forum members	Christine Ralph (Housing Affordability Forum Chair), Jo Wills (Environment & Sustainability Forum Chair), Jacqui Knight (Katch Katikati), Katy McGinity (NZ Kiwifruit Growers), Anne Pankhurst (PATAG Chair), Jeff Fletcher (Property Developers Forum Chair)	
Previous minutes and matters arising	Discussion	No matters arising from the 17 October 2017 minutes. Minutes confirmed by the forum.
Tauranga Urban Strategy (Presentation – Michael Tucker)	Discussion	<p>Michael Tucker and Ana Hancock presented to the forum – PowerPoint available on below link: https://www.dropbox.com/s/o4bcv2mvtrmxsdn/Presentation%20to%20stakeholders%20on%20the%20draft%20Tauranga%20Urban%20Strategy%20%28A8445491%29.ppt?dl=0</p> <p>Have your say – Help guide the future development of the city. The draft Tauranga Urban Strategy has been endorsed by Tauranga City Council for the purposes of public consultation.</p> <p>Tauranga City Council would like to find out what the community think about some of the key proposals in the Urban Strategy. There are five questions and responding will take around three minutes. This survey is open 1 Feb –</p>

		<p>31 March. Results will be posted on the link below following the closure date. http://www.tauranga.govt.nz/our-future/strategic-planning/strategic-focus/tauranga-urban-strategy</p> <p>If you have any other feedback or questions about the Urban Strategy, please email urban@tauranga.govt.nz</p> <p>Questions and discussion followed:</p> <ul style="list-style-type: none"> - Incentivising this type of development. Promoting this through the Long Term Plan (LTP) process and communication to the public is paramount. Role of district plan was discussed. - Amenities and level of service in relation to parks particularly in relation to older people. It was noted that council's Level of Service Policy could be re-looked at. - Opportunities across the sub region not just Tauranga city. - Will the strategy be applied to Tauriko West and Te Tumu. There has been dialogue with officers leading the structure planning and it is on the table as a way forward. Some land owners are very much in this space of thinking but there here is challenges in terms of the thinking of some of the land owners. - Mismatch between aspirations and planners. It was noted that this is aligned with the current plan and the rules of the plan need to be adjusted. It was noted that other policies can inform the decision making, it is key to ensure the decision makers are well connected. - Communities need to be consulted first before this is enabled. The more support/submissions the team get the more enabled they are. Forum members spread the message wider through networks. <p>It was agreed Strategic Partners Forum as a group would submit to the LTP in terms of supporting TUS and also making provision for funding to implement it.</p> <p>It was noted that elements of the Urban Strategy around intensification will be consulted on as part of the Future Development Strategy around July-Sept.</p>
	Action	Draft LTP submission will be emailed around for forum members input.

<p>SmartGrowth Housing Need And Demand Report</p> <p>A Stock take of New Zealand's Housing – government report</p>	<p>Update</p>	<p>Bernie Walsh spoke to the one pager summarising the 90 page report – view here. SmartGrowth will be presenting the Smart Housing Action Framework to the SmartGrowth Leadership Group on 21 March. This report shows a strong evidence base of what we need to deliver in terms of choice, affordability and typology.</p> <p>Bernie presented the SmartGrowth Smart Housing Action Framework. View Bernie's presentation here. SmartGrowth are acting as a coordinator and are needing all partners to step up to deliver results. Looking for support of the four focus areas.</p> <p>The forum showed their support for the four focus areas of the Smart Action Framework.</p> <p>Philip King noted Tauranga City Council's response in relation to the SmartGrowth report. A workshop with councillors was being held on 20 February. Philip gave an overview of what is included in terms of the Housing Demand Report. Questions around funding through the Long Term Plan. Philip noted the funding out of central government that has been given to address homelessness.</p> <p>It was noted that Hon Phil Twyford, Minister of Transport, Housing and Urban Development is meeting with SmartGrowth leadership and taking a tour of the sub-region on April 18.</p>
	<p>Action</p>	<p>Support for implementation of the Smart Housing framework as a priority.</p>
<p>Forum chairs roundtable update – each forum chair to give a brief update on their forums, and any key points on strategic issues. (verbal)</p>	<p>Update Discussion</p>	<p>Combined Tangata Whenua Forum: Housing is the issue for CTWF, time has been spent looking at this over the last quarter. It is difficult to get momentum. Lots of land but beyond infrastructure amongst other issues. A very complex issue. Having a central body would be beneficial in advancing this. Had Hon Nanaia Mahuta and Hon Shane Jones here last week who were willing to listen.</p> <p>Environment & Sustainability Forum: The E&S Forum agree to and support the Urban Strategy. The aim is to implement in Te Tumu and Tauriko West also.</p>

		Housing Affordability Forum: Large amount of interest in the way forward for housing. Christine Ralph presented to Tauranga City Council - Housing for Greenfield Workshop for Te Tumu and Tauriko West. Christine strongly advocated for a housing taskforce to achieve actual supply of houses.
	Action	none
SmartGrowth Leadership Group priorities	Update	This was covered in Bernie's presentation.
	Action	none
Any other business		Nothing to note.
Key message for SmartGrowth Leadership Group		Housing is the number one issue. The Strategic Partners Forum supports the Tauranga Urban Strategy.

Meeting ended at 11:15am Next Meeting 10 April 2018 – Classic Flyers, Armoury Room

ACTION POINTS – from March meeting

Strategic Partners Forum

Item No.		Action	Action
1.	February	Draft LTP submission will be emailed around for forum members input.	Bill
2.	February	Support for implementation of the Smart Housing framework as a priority.	Forum

Recommendations for SLG Meeting- 21 March 2018

Transport

Moved Cr Paula Thompson / Seconded Mayor Garry Webber

That it be Resolved

- 1 **Receive** the report on collaborative transport activities from the Western Bay of Plenty Regional Investment Oversight Group
- 2 **Note** the following main opportunities for improvement identified by the Regional Investment Oversight Group:
 - The need for a clear sub-regional transport vision and layer of sub-regional strategic planning that clearly articulates outcomes, aspirations and key strategic actions aligned with SmartGrowth outcomes to mitigate the risk of multiple plans and programmes “not talking to each other”.
 - The opportunity for better collaboration to optimise sub-regional operational activities that grows the sub-region’s capability to deliver more innovative transport improvements more effectively and with more active client ownership of transport intelligence and customer insight.
 - Governance and reporting arrangements clarified and streamlined
- 3 **Note** that councils will be making decisions on the Future Development Strategy scope and decision-making framework in March.
- 4 **Endorse** that Councils require that the Future Development Strategy includes this sub-regional transport vision and strategy.
- 5 **That** there be a standing report to the SLG on transport collaboration and communications.

- 6 **Note** recent engagement activities and that partner councils are on an improvement pathway for enhanced community engagement.
- 7 **That** it be recommended to the partners and NZTA that an appropriate (independent) resource be recruited to prepare a project plan for Western Bay Of Plenty centre for transport.
8. **That** a submission be made to the BoP Regional Land Transport Plan seeking that the plan include the western Bay sub-regional story of integrated land-use and transportation approach and that roading infrastructure development in timely manner is a key part of implementing the agreed settlement pattern, and to include significance of economy (access to and from the port) and road safety.

CARRIED

TRANSPORT SYSTEM, DESIGN AND DELIVERY: Collaboration in Action Across the Western Bay of Plenty

WHAT'S BEING PLANNED

REGIONAL LAND TRANSPORT PLAN

30-year Bay of Plenty regional transport plan (draft being prepared for consultation in late 2017).

All of the strategies and plans that are being planned and delivered, along with other transport related strategies/initiatives, will inform the development of the Regional Land Transport Plan. [More information](#)

REGIONAL PUBLIC TRANSPORT PLAN + NEW WESTERN BAY BUS NETWORK PLAN

And new public transport ticketing system (from mid 2018).
[More information](#)

TAURANGA TRANSPORT PLAN

Long term transport plan (includes travel demand management and support for compact city and urban strategy). [More information](#)

TAURANGA CYCLE PLAN [More information](#)

TAURANGA PARKING STRATEGY

WESTERN BAY DISTRICT TRANSPORT STRATEGY

And the Western Bay District Cycle Strategy including Omokoroa to City cycleway.

PIARERE TO TAURIKO (SH29)

– business case under way for investment

WAIHI TO TAURANGA CORRIDOR (SH2)

– business case under way for investment
– Katikati bypass
– Waihi to Omokoroa
– Omokoroa to Te Puna four-laning

MAINTAINING THE CURRENT NETWORK

The NZ Transport Agency and councils also plan and deliver the maintenance of the current transport network. This is a significant cost – more than half the transport investment in our sub-region goes just on maintaining and operating our current transport system.

WHAT'S BEING DELIVERED

TAURANGA TRANSPORT IMPROVEMENTS

Set of corridor and safety improvements, road upgrades, cycling and pedestrian links. Minor improvements programme e.g. High Occupancy Vehicles, bus priority.

PUBLIC TRANSPORT SERVICE

– across western Bay of Plenty [More information](#)

OMOKOROA SH2 IMPROVEMENTS

NEW COMMUNITIES – FROM 2021

Te Tumu – future transport [More information](#)

Tauriko for tomorrow [More information](#)

Omokoroa Stage 3

CONSTRUCTION UNDERWAY OR ABOUT TO START

BAYFAIR TO BAYPARK LINK

MAUNGATAPU UNDERPASS

TAURANGA NORTHERN LINK



WHO DOES WHAT AND OPPORTUNITIES FOR IMPROVEMENT

Integrating transport and future community planning.



NZ TRANSPORT AGENCY:

- Works in partnership, primarily with councils, to maintain and deliver a nationally integrated land transport system (funding/planning/delivery)
- Responsible for allocating investment of the National Land Transport Fund
- Responsible for State Highways



TAURANGA CITY COUNCIL

- City-wide transport planning and delivery
- Infrastructure for city roads, public transport, walking, cycling
- Owns Tauranga Airport. Operated under Airports Authority Act, governed by Airport Advisory Group. Tauranga Airport Master Plan



WESTERN BAY OF PLENTY DISTRICT COUNCIL

- District-wide transport planning and delivery
- Infrastructure for district roads, public transport, walking, cycling



BAY OF PLENTY REGIONAL COUNCIL

- Region-wide public transport service, planning and delivery (Regional Public Transport Plan)
- Region-wide transport planning including prioritising significant projects seeking NZ Transport Agency investment (Regional Land Transport Plan)

Opportunities for improvement



KIWI RAIL

- Responsible for maintaining rail corridors
- Rail freight service provider



BAY OF PLENTY DISTRICT HEALTH BOARD/ TOI TE ORA

- Assessing health and wellbeing impacts of transport and promoting transport as a key community health determinant



MINISTRY OF EDUCATION

UPPER NORTH ISLAND STRATEGIC ALLIANCE

(Auckland/Northland/Bay of Plenty/Waikato)

- Cross-council alliance – has completed inter-regional studies including freight story and ports

BAY OF CONNECTIONS

- Economic development focus with Freight Logistics Action Group – Freight Logistics Strategy [More information](#)



30 March 2018

Long-term Plan Team
Tauranga City Council
Via email:

Dear Sir/Madam

SmartGrowth Strategic Partners' Forum - Submission on Draft Tauranga City Council Long-term Plan 2018-2028

This is a submission by the SmartGrowth Strategic Partners' Forum ("SPF") on the Draft Tauranga City Council Long-term Plan 2018-2028 ("LTP").

The SPF is responsible for providing advice to the SmartGrowth Leadership Group on the strategic direction and the implementation of the SmartGrowth Strategy – the spatial and implementation plan for the western Bay of Plenty sub-region.

The SPF includes representatives from all of the SmartGrowth Forums and various western Bay community and business stakeholders. For your information, a membership list for the Strategic Partners' Forum is included in Attachment 1.

The SPF is writing this submission in particular support of the Tauranga Urban Strategy and the associated investments needed to ensure its successful implementation. The strategy is an important document for the SmartGrowth Strategy implementation and will form a key component of the SmartGrowth Future Development Strategy, currently in preparation for finalising by the end of this year. The SPF strongly supports the objectives of the Tauranga Urban Strategy in terms of leading a change in how Council plans for growth, by putting greater focus on developing existing urban areas.

The SPF has long advocated for an emphasis on 'place-making' of town centres to support and accommodate more compact forms of housing, plus retail, community spaces and commercial activities. Tauranga and the wider western Bay sub-region continues to face considerable growth pressure.

The recently completed western Bay of Plenty Housing and Business Development Capacity Assessment indicates that the total population of the sub-region is projected to reach around 244,000 by 2047. Over this 30 year period around 43,000 new dwellings will be required.¹ The National Policy Statement on Urban Development Capacity (NPS-UDC) requires that infrastructure and services, including transport, be identified in relevant planning documents to support the housing and business land demand identified.

The need to set a sustainable path that takes account of our current and future growth projections alongside placemaking and economic opportunities for the western Bay of Plenty needs far greater emphasis and a step-change approach.

The SPF wishes to appear in support of its submission. If others make a similar submission, the SPF would also be prepared to consider presenting a joint case with them at the hearing.

Yours sincerely

Bill Wasley
Independent Chair
SmartGrowth Strategic Partners' Forum

SmartGrowth Strategic Partners' Forum
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TAURANGA
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Attachment 1: SmartGrowth Strategic Partners' Forum Membership List

Attachment 2: Housing Need and Demand – SmartGrowth Factsheet

¹ Draft Housing and Business Development Capacity Assessment, February 2018, at page 10

SmartGrowth Strategic Partners' Forum Submission

General Comments

This is a submission by the SmartGrowth Strategic Partners' Forum ("SPF"). The SPF is a stakeholder forum advising the SmartGrowth Leadership Group (SLG). The SLG is responsible for implementation of the SmartGrowth Strategy. SLG includes representatives from Tauranga City Council, Western Bay of Plenty District Council, Bay of Plenty Regional Council as well as tāngata whenua.

The SPF would like to commend the Tauranga City Council on developing the Tauranga Urban Strategy. The document contains a clear strategic context, identifies benefits and key objectives as well as supporting policies.

The SPF also supports option 2 for transport in the Tauranga Long-term Plan to enable this urban strategy to succeed in delivering a more compact urban growth pattern ie increased transport choices for everyone and more investment in public transport, walking and cycling.

The sub-region is experiencing significant growth pressures. The recently completed western Bay of Plenty Housing and Business Development Capacity Assessment indicates that the total population of the sub-region is projected to reach around 244,000 by 2047. Tauranga is a major player in that growth picture. Over this 30-year period around 43,000 new dwellings will be required.² The National Policy Statement on Urban Development Capacity (NPS-UDC) requires that infrastructure and services, including transport, be identified in relevant planning documents to support the housing and business land demand identified. We urge you to recognise that as the council deliberates on all submissions and decisions with regard to its Long-term Plan.

We are surprised and disappointed that the SmartGrowth Partnership approach and its work does not rate a mention on page 6 of your LTP consultation document. This is a key part of Tauranga's approach to managing growth into the future and has been for the past 17 years. We also note the recent Housing Need and Demand Research Report of December 2017 is not referenced in this context. We find this surprising given the council was part-funder of the research work. We attach a one page summary of this work for your information and noting as a reminder of its key findings.

² Draft Housing and Business Development Capacity Assessment, February 2018, at page 10

According to the NZ Transport Agency's own monitoring, daily traffic has increased by an average of more than 8 per cent in the wider Bay of Plenty over the past two years. That is clearly not a sustainable path for our region if we are to maintain and improve our health, urban growth pattern and our quality of life and environment. So how do we set a new course with the support of our community and make the required step-change? We need to signal this challenge strongly and clearly, and map our way forward for the community to build confidence that we are working together as a sub-region to get ahead of the challenge ahead of not just Tauranga, but all the sub-region.

Transport funding

At a sub-regional level, we would like the toolbox for transport funding widened by central Government – so we can address that unsustainable trend in a proactive manner and have a conversation with our community about the options we face – and the kind of transport system we want for the future.

We know we will need new tools to manage growing traffic demand by a range of mechanisms – if not now, then in the very near future. We need to do that in a way that makes sense to our communities.

Going forward, we want to preserve easy and safe access to the thriving and nationally important Port of Tauranga as freight traffic increases, and at the same time offer good levels of service to our residents in terms of moving about our city easily. We also need a strong eye on quality placemaking and urban design. Balancing those two objectives needs strong leadership and vision across all our planning documents including the Tauranga City Council's LTP.

We will need to look at all the available options for investment, provision of affordable housing across the spectrum and travel management. As a growing region, we cannot afford to pass up any opportunities to talk to our communities about our future.

Managing demand – housing and transport - into the future

We already have the integrated and strong SmartGrowth partnership in place with the NZ Transport Agency and the Bay of Plenty District Health Board that can maximise benefits and collective action. We would welcome the opportunity to keep the discussions on this topic open and constructive, with a government clearly focused on integration of housing, transport and urban development.

We note, and are mindful of, the themes that the Minister of Transport has advised will be guiding the upcoming engagement on the Government Policy Statement, namely:

A mode neutral approach to transport planning and investment

Incorporating technology and innovation into the delivery of land transport investment

Integrating land use and transport planning and delivery

Changing travel behaviour can take a long time – and starting that conversation with our communities, sooner rather than later, could have benefits for our region – and the economy of New Zealand.

It is important that the links between SmartGrowth as a spatial planning document and the Tauranga Urban Strategy and its own transport and other strategic investments are aligned with others. This also needs to be communicated strongly and clearly to residents and stakeholders.

The focus on the integrated planning of housing and transport is imperative from a SmartGrowth perspective.

The SmartGrowth Strategy identifies council long-term plans as an important part of the toolkit for implementation.³

To date the SmartGrowth Strategy has been primarily implemented through the Regional Policy Statement, Regional Land Transport Strategy and Regional Land Transport Programme (which have now become the RLTP), long term plans and district plans. A key approach of SmartGrowth has been to achieve integration between all of the documents. It is particularly important that all are in alignment. It is our view that the Tauranga Long-term Plan should continue to support the SmartGrowth Strategy through its integrated planning approach and new Tauranga Urban Strategy and other related growth-management and housing spectrum work.

However, there is a need to make sure that the sub-region is providing for an **improved level of service, not just business as usual**. Ensuring that housing and transport infrastructure and services are delivered in a timely manner is a key part of implementing the agreed SmartGrowth Settlement Pattern. The current settlement pattern is based on land use and transport being integrated. Therefore the agreed land use pattern is highly reliant on effective implementation of the agreed transport components in a timely manner. In addition, the Tauranga Urban Strategy is likely to have its own centres-based wider corridor needs.

The growth challenge

The sub-region is experiencing significant growth pressures. The recently completed western Bay of Plenty Housing and Business Development Capacity Assessment indicates that the total population of the sub-region is projected to reach around 244,000 by 2047. Over this 30-year period around 43,000 new dwellings will be required.⁴ The National Policy Statement on Urban Development Capacity (NPS-UDC) requires that infrastructure and services, including transport, be identified in relevant planning documents to support the housing and business land demand identified.

³ SmartGrowth Strategy, 2013 at pages 38-39

⁴ Draft Housing and Business Development Capacity Assessment, February 2018, at page 10

The cumulative effect of the western Bay of Plenty's growth is having a substantial impact on housing affordability, the transport network and our communities. It is imperative that the western Bay of Plenty keeps abreast of this growth and supports our communities to remain great places to live, learn, work and play. We strongly support Tauranga City Council's work across the housing spectrum.

The Strategic Partners' Forum considers that there is a real and urgent need to address the escalating housing and transport issues in the western Bay of Plenty sub-region that are impacting on our residents' quality of life. Our quality of life is what people value the most in our region. Changes in housing and transport are happening fast. Future-proofing our planning is vital. We support a drive for innovation and a step-change approach in partnership with others and co-creating solutions as a sub-region.

SmartGrowth considers that urgent action is required in the following areas:

- Provision of safe and efficient travel choice (including public transport, walking and cycling)
- Resources for travel behaviour change approaches (facilitated by effective communication and engagement)
- Increased network capacity aligned to a wider sub-regional vision for transport
- A stronger focus on implementing and investigating effective demand management tools and techniques that will manage future projected growth in the western Bay
- Embracing changing technologies and innovations
- Implementing and supporting the Smart Housing Action Framework focus areas (mandated by the SmartGrowth Leadership Group – March 21, 2018)
- Maintaining efficient, and where necessary, improving access to the Port of Tauranga
- Sustainable and equitable funding and financing models
- Ensuring that the level of future investment is sufficient to help manage and influence the form of future growth.
- Building an understandable and integrated vision and the strategic actions needed to deliver on that vision with the communities of the western Bay of Plenty.
- Creating healthy urban environments that promote health and well-being through successful implementation of the Tauranga Urban Strategy
- Understanding the barriers and constraints involved in creating healthy and active urban environments and how to successfully co-create solutions with communities

Recognising future-focussed work underway

There are some initiatives currently underway, or that are soon to begin, which are of relevance.

These include:

- **The SmartGrowth Future Development Strategy** required to be produced by 31 December 2018 under the National Policy Statement for Urban Development Capacity.
- The development and successful delivery of the **Tauranga Urban Strategy** will require a step-change in transport and mobility planning. The success of this strategy will be a key component, enabling the delivery of the Future Development Strategy for the western Bay of Plenty.
- The Government's proposed Urban Growth Agenda.
- Collaboration and communication on, and engagement on transport and housing with our wider sub-regional community on a strong sub-regional vision, story and strategic actions.
- Investigations into the development of a sub-regional western Bay of Plenty Centre for Transport and implementation of the Smart Housing Action Framework.
- The need for a clear sub-regional transport and housing vision and layer of sub-regional strategic planning.
- Transport business cases to enable well-connected, accessible and safe cycleways and walkways, together with public transport, enabling a shift away from car dependency.
- Projects addressing the challenges and opportunities of investing in the Tauranga CBD and our western Bay rural towns to deliver quality housing, urban design and density – as well as accessibility for an ageing population.
- Future community planning in Tauriko West, Te Tumu, Katikati, Te Puke and Omokoroa.

The Tauranga City Council's Long-term Plan is a critical document for the western Bay of Plenty sub-region and the implementation of the SmartGrowth Strategy.

The SmartGrowth Strategic Partners' Forum wishes to ensure that there is effective alignment between the key documents and projects - and that the LTP delivers on identifying and addressing priority transport and housing issues for the sub-region.